To: windsor.richard@epa.gov[]

From: CN=Allyn Brooks-LaSure/OU=DC/O=USEPA/C=US

Sent: Wed 11/11/2009 11:44:09 PM

Subject: Fw: R4 Names

EPA Region 4 Recommendation Bios 11-10-09.pdf

mailto: Personal Privacy
Jackson.Lisa@epamail.epa.gov

Personal Privacy http://www.ejrc.cau.edu/

LPJ-

Attached are several names put forward by Dr. Bullard and other EJ leaders. I received this from an indirect source and not Bullard.

MABL.

M. Allyn Brooks-LaSure
Office of the Administrator
U.S. <u>Environmental Protection Agency</u>
Cell: Personal Privacy

From: Allyn Brooks-LaSure Personal Privacy

Sent: 11/11/2009 06:24 PM EST

To: Allyn Brooks-LaSure Subject: R4 Names

From: Robert Bullard [mailto: Personal Privacy

Sent: Tuesday, November 10, 2009 1:12 PM

To: Lisa P. Jackson (Jackson.Lisa@epamail.epa.gov)

Subject: EJ Groups List of Names for Consideration for EPA Region 4 Administrator

November 10, 2009

The Honorable Lisa P. Jackson, Administrator

U.S. Environmental Protection Agency

Ariel Rios Building, Mail Code: 1101A

1200 Pennsylvania Avenue, NW

Washington, DC 20460

Dear Administrator Jackson:
After talking with a number of environmental justice leaders over the past week, we arrived at several names that we would like to put forward for consideration as EPA Region 4 Administrator (see attachment).
We thank you for your consideration.
Sincerely,
Robert D. Bullard, Ph.D.
Environmental Justice Resource Center
Clark Atlanta University
223 James P. Brawley Drive
Atlanta, GA 30314
(404) 880-6920 (ph) (404) 880-7132 (fx)
Email: Personal Privacy
Website: http://www.ejrc.cau.edu/

To: CN=Richard Windsor/OU=DC/O=USEPA/C=US@EPA[]
From: CN=Lawrence Elworth/OU=DC/O=USEPA/C=US

Sent: Thur 11/12/2009 12:53:02 AM
Subject: Re: Dioxin End-of-Year Deliverables

Deliberative

---- Original Message -----From: Richard Windsor

Sent: 11/11/2009 06:54 PM EST To: Lawrence Elworth; Bob Sussman

Cc: Bob Perciasepe; Lisa Heinzerling; Diane Thompson; Scott Fulton; Arvin Ganesan; Seth Oster

Subject: Re: Dioxin End-of-Year Deliverables

Deliberative

---- Original Message -----From: Lawrence Elworth

Sent: 11/11/2009 06:36 PM EST To: Bob Sussman; Richard Windsor

Cc: Bob Perciasepe; Lisa Heinzerling; Diane Thompson; Scott Fulton; Arvin Ganesan; Seth Oster

Subject: Re: Dioxin End-of-Year Deliverables

Bob - As we noted earlier, there is likely to be significant discussion over the risk characterization due the presence of dioxin in food - extensive discussions will be in order w/USDA on those issues that will also take some time in interagency review. Thanks for pulling this together so cogently, Larry

---- Original Message -----From: Bob Sussman

Sent: 11/11/2009 10:32 AM EST

To: Richard Windsor

Cc: Bob Perciasepe; Lisa Heinzerling; Lawrence Elworth; Diane Thompson; Scott Fulton; Arvin Ganesan; Seth Oster

Subject: Dioxin End-of-Year Deliverables

Lisa -- The three of us met yesterday with ORD to discuss the status of the dioxin reassessment.

In the dioxin science plan we issued earlier this year, we committed that, by December 31, we would release EPA's draft response to the comments of NAS on the last version of the dioxin reassessment. This document would then be subject to public comment and review by our SAB. The response to comments and related peer/public review would be a critical step in developing a final version of the dioxin reassessment, which we have targeted for the end of 2010. Activist groups have chided us for not issuing the reassessment sooner but the complexity of the scientific issues and importance of peer review have required the additional time we are taking.

At yesterday's meeting, Peter Preuss gave us a preview of the response to comments document. Nearly 400 pages in length, it will probably recommend Deliberative

Deliberative

Peter and Lek say that, even with a delay in release of the response to comments, they can keep finalization of the reassessment on track for the end of 2010. We'll have to see whether this is doable.

We want to make sure you're comfortable missing the December 31 date.

The other December 31 deliverable in the dioxin science plan is the preliminary remediation guideline (PRG) for dioxin in soils. We can meet this deadline but only if OMB limits review to 30 days, which I believe they have committed to. The PRG calls for a substantial reduction in EPA's soil cleanup level from 1000 ppt to 72 ppt. This will have major ramifications for Dow Midland and other SF sites. (Peter said that the PRG soil value may need to be reduced further based on the final reassessment).

Let us know your thoughts.

Robert M. Sussman Senior Policy Counsel to the Administrator Office of the Administrator US Environmental Protection Agency To: CN=Richard Windsor/OU=DC/O=USEPA/C=US@EPA;CN=Lawrence

Elworth/OU=DC/O=USEPA/C=US@EPA[]; N=Lawrence

Elworth/OU=DC/O=USEPA/C=US@EPA[]

Cc: CN=Bob Perciasepe/OU=DC/O=USEPA/C=US@EPA;CN=Lisa

Heinzerling/OU=DC/O=USEPA/C=US@EPA;CN=Diane Thompson/OU=DC/O=USEPA/C=US@EPA;CN=Scott

Fulton/OU=DC/O=USEPA/C=US@EPA;CN=Arvin

Ganesan/OU=DC/O=USEPA/C=US@EPA;CN=Seth Oster/OU=DC/O=USEPA/C=US@EPA[];

N=Lisa Heinzerling/OU=DC/O=USEPA/C=US@EPA;CN=Diane

Thompson/OU=DC/O=USEPA/C=US@EPA;CN=Scott

Fulton/OU=DC/O=USEPA/C=US@EPA;CN=Arvin

Ganesan/OU=DC/O=USEPA/C=US@EPA;CN=Seth Oster/OU=DC/O=USEPA/C=US@EPA[];

N=Diane Thompson/OU=DC/O=USEPA/C=US@EPA;CN=Scott

Fulton/OU=DC/O=USEPA/C=US@EPA;CN=Arvin

Ganesan/OU=DC/O=USEPA/C=US@EPA;CN=Seth Oster/OU=DC/O=USEPA/C=US@EPA[];

N=Scott Fulton/OU=DC/O=USEPA/C=US@EPA;CN=Arvin

Ganesan/OU=DC/O=USEPA/C=US@EPA;CN=Seth Oster/OU=DC/O=USEPA/C=US@EPA[];

N=Arvin Ganesan/OU=DC/O=USEPA/C=US@EPA;CN=Seth

Oster/OU=DC/O=USEPA/C=US@EPA[]; N=Seth Oster/OU=DC/O=USEPA/C=US@EPA[]

From: CN=Bob Sussman/OU=DC/O=USEPA/C=US

Sent: Thur 11/12/2009 12:54:22 AM
Subject: Re: Dioxin End-of-Year Deliverables

Will get explanation from ORD.

---- Original Message -----From: Richard Windsor

Sent: 11/11/2009 06:54 PM EST To: Lawrence Elworth; Bob Sussman

Cc: Bob Perciasepe; Lisa Heinzerling; Diane Thompson; Scott Fulton; Arvin Ganesan; Seth Oster

Subject: Re: Dioxin End-of-Year Deliverables

Deliberative

----- Original Message -----

From: Lawrence Elworth
Sent: 11/11/2009 06:36 PM EST
To: Bob Sussman; Richard Windsor

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From: Bob Sussman

Sent: 11/11/2009 10:32 AM EST

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Seth Oster

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Let us know your thoughts.

Robert M. Sussman Senior Policy Counsel to the Administrator Office of the Administrator US Environmental Protection Agency To: CN=Bob Sussman/OU=DC/O=USEPA/C=US@EPA[]

Cc: CN=Bob Perciasepe/OU=DC/O=USEPA/C=US@EPA;CN=Lisa

Heinzerling/OU=DC/O=USEPA/C=US@EPA;CN=Richard

Windsor/OU=DC/O=USEPA/C=US@EPA;"Peter Silva" [Silva.Peter@epamail.epa.gov]; N=Lisa

Heinzerling/OU=DC/O=USEPA/C=US@EPA;CN=Richard

Windsor/OU=DC/O=USEPA/C=US@EPA;"Peter Silva" [Silva.Peter@epamail.epa.gov];

N=Richard Windsor/OU=DC/O=USEPA/C=US@EPA;"Peter Silva"

[Silva.Peter@epamail.epa.gov]; Peter Silva" [Silva.Peter@epamail.epa.gov]

From: CN=Scott Fulton/OU=DC/O=USEPA/C=US

Sent: Thur 11/12/2009 4:21:48 AM

Subject: Re: C&D rule

Bob - As you know, the OGC folks have been working on the legal side of this through the course of the day today. I am going to meet with them tomorrow morning at 9:30 to discuss their research and where it leaves us. I would prefer to have the opportunity for that discussion before meeting with the Administrator.

Thanks, Scott

From: Bob Sussman/DC/USEPA/US

To: Lisa Heinzerling/DC/USEPA/US@EPA, Richard Windsor/DC/USEPA/US@EPA

Cc: Bob Perciasepe/DC/USEPA/US@EPA, Scott Fulton/DC/USEPA/US@EPA, "Peter Silva"

<Silva.Peter@epamail.epa.gov> Date: 11/11/2009 08:40 AM

Subject: Re: C&D rule

Deliberative

Much to chew on here. I know Lisa and Pete will have insights and observations to complement my own.

----- Original Message -----From: Lisa Heinzerling

Sent: 11/11/2009 07:57 AM EST

To: Richard Windsor

Cc: Bob Sussman; Bob Perciasepe; Scott Fulton

Subject: C&D rule

Pete, Bob S, and I met yesterday with Cass and others from OMB, CEA, and CEQ, regarding the construction and

development rule. Deliberative

Deliberative

I think we should talk about this tomorrow. I wanted to put the issue in front of you today to give you time to think about it before we talk. The deadline for the publication of the rule is December 1, which means it needs to be back to us by next week.

To: CN=Scott Fulton/OU=DC/O=USEPA/C=US@EPA[]

Cc: CN=Bob Perciasepe/OU=DC/O=USEPA/C=US@EPA;CN=Lisa

Heinzerling/OU=DC/O=USEPA/C=US@EPA;CN=Richard

Windsor/OU=DC/O=USEPA/C=US@EPA;CN=Peter Silva/OU=DC/O=USEPA/C=US@EPA[];

N=Lisa Heinzerling/OU=DC/O=USEPA/C=US@EPA;CN=Richard

Windsor/OU=DC/O=USEPA/C=US@EPA;CN=Peter Silva/OU=DC/O=USEPA/C=US@EPA[];

N=Richard Windsor/OU=DC/O=USEPA/C=US@EPA;CN=Peter

Silva/OU=DC/O=USEPA/C=US@EPA[]; N=Peter Silva/OU=DC/O=USEPA/C=US@EPA[]

From: CN=Bob Sussman/OU=DC/O=USEPA/C=US

Sent: Thur 11/12/2009 11:27:31 AM

Subject: Re: C&D rule

Hopefully we can meet later in the day. OW has also provided some additional analysis which we want to digest.

---- Original Message -----

From: Scott Fulton

Sent: 11/11/2009 11:21 PM EST

To: Bob Sussman

Cc: Bob Perciasepe; Lisa Heinzerling; Richard Windsor; Peter Silva

Subject: Re: C&D rule

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Thanks, Scott

From: Bob Sussman/DC/USEPA/US

To: Lisa Heinzerling/DC/USEPA/US@EPA, Richard Windsor/DC/USEPA/US@EPA

Cc: Bob Perciasepe/DC/USEPA/US@EPA, Scott Fulton/DC/USEPA/US@EPA, "Peter Silva"

<Silva.Peter@epamail.epa.gov>
Date: 11/11/2009 08:40 AM

Subject: Re: C&D rule

Deliberative

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---- Original Message -----From: Lisa Heinzerling

Sent: 11/11/2009 07:57 AM EST

To: Richard Windsor

Cc: Bob Sussman; Bob Perciasepe; Scott Fulton

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Deliberative

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To: CN=Richard Windsor/OU=DC/O=USEPA/C=US@EPA[]
Cc: CN=Bob Perciasepe/OU=DC/O=USEPA/C=US@EPA[]

From: CN=Bob Sussman/OU=DC/O=USEPA/C=US

Sent: Thur 11/12/2009 1:43:27 PM

Subject: Fw: Dioxin preuss.peter@epa.gov

Peter's response to my request for an explanation for the delay. Even allowing for Peter's sensitivities, we need to recognize that this was a herculean scientific effort and Peter's team has been burning the midnight oil.

We still have a shot at meeting the schedule for the final reassessment, although that's not money in the bank.

Should we give Peter the green light for a 30-day review period interagency and intraagency, with the hope of rreleasing the document by the end of january?

Robert M. Sussman
Senior Policy Counsel to the Administrator
Office of the Administrator
US Environmental Protection Agency
----- Forwarded by Bob Sussman/DC/USEPA/US on 11/12/2009 08:40 AM -----

From: Peter Preuss/DC/USEPA/US
To: Bob Sussman/DC/USEPA/US@EPA

Cc: "Lek Kadeli" < Kadeli.Lek@epamail.epa.gov>, "Bob Perciasepe"

<Perciasepe.Bob@epamail.epa.gov> Date: 11/11/2009 11:23 PM

Subject: Re: Dioxin

Bob S.,

Deliberative

We plan to have our draft document ready to send out to the other agencies by the last week of November. Assuming that we give the other agencies 30 days for review, we would get their comments back towards the end of December. Assuming a reasonable set of comments from them, and our ability to

respond quickly, we could have a report ready for public release around the middle to the end of January, about one month later than originally planned.

Bob P. Yes, I believe that we could meet our original deadline of having completed our response to comments by the end of 2010 even with such a one-month delay. Again, I must point out that this assumes that the SAB comments are relatively brief and constructive and that they can therefore be dealt with in a reasonable amount of time. Should the SAB disagree strongly with what we did, then we may not make that deadline.

Peter W. Preuss, PhD
Director
National Center for Environmental Assessment (8601P)
Office of Research and Development
U.S. EPA
703-347-8600
e-mail: preuss.peter@epa.gov

-----Bob Sussman/DC/USEPA/US wrote: -----

To: "Lek Kadeli" <Kadeli.Lek@epamail.epa.gov>, "Peter Preuss" <Preuss.Peter@epamail.epa.gov>

From: Bob Sussman/DC/USEPA/US

Date: 11/11/2009 08:25PM

cc: "Bob Perciasepe" < Perciasepe. Bob@epamail.epa.gov>

Subject: Dioxin

We are working through the timing issues you raised yesterday as quickly as possible. Two important questions for ORD:

- 1. Why are we late in completing the response to comments document? We committed to public release by the end of the year. What is the explanation of our failure to meet the schedule?
- 2. Assuming we gave the other agencies and EPA offices a 30 day review period, when would it begin? What would be the new date for publicly releasing the document?

We'll get back to you once we have the answers. Thanks.

To: CN=Richard Windsor/OU=DC/O=USEPA/C=US@EPA[]

Cc: []

From: CN=David McIntosh/OU=DC/O=USEPA/C=US

Sent: Thur 11/12/2009 3:52:19 PM

Subject: draft replies to Senators' letters about climate modeling

Letter to Lisa Jackson November 3, 20090001.pdf

11-04-09 EPW Modeling Letter.pdf

Administrator:

Pasted immediately below are two draft replies from you to two letters that you received recently from Senators about climate modeling. The two incoming letters (one from Senator Voinovich and one from Senators Graham, Gregg, Snowe, and Collins) are attached. The draft replies have been reviewed by the EPA modelers, Gina, Bob P, Diane, Reid's staff, Kerry's staff, White House Leg Affairs, and White House OECC. If you approve of the replies, then I'll auto-pen them and send them out. In case you would prefer to review the incoming letters and draft replies in hard-copy, I'll put copies into your daily book. Thanks,

David

November 13, 2009

Senator George Voinovich Hart Senate Office Building Washington, DC 20510

Dear Senator Voinovich:

Deliberative

Thank you again for your patience and consideration.

Sincerely,

Lisa P. Jackson

November 13, 2009

Senator [] Hart Senate Office Building Washington, DC 20510

Dear Senator []:

Thank you for your letter of November 4 about EPA's economic modeling of climate legislation.

Deliberative

I hope that this information is helpful. Please do not hesitate to contact me or my staff with additional questions, and please accept my gratitude for your interest in a bipartisan approach to clean energy reform.

Sincerely,

Lisa P. Jackson

To: CN=Richard Windsor/OU=DC/O=USEPA/C=US@EPA[]

Cc: []

From: CN=Adora Andy/OU=DC/O=USEPA/C=US

Sent: Thur 11/12/2009 5:36:38 PM

Subject: Re: BAYOU BUZZ: EPA Chief Lisa Jackson, New Orleans Black Women Honored

<u>Lisa Jackson - EPA Administrator (click here)</u>

Cynthia Willard-Lewis (click here)

Cheryl Gray, Louisiana State Senator (click here)

(embedded image) (embedded image) (embedded image)

It's for Protection.

Adora Andy
Press Secretary
U.S. Environmental Protection Agency
Office of Public Affairs
202-564-2715
andy.adora@epa.gov

From: Richard Windsor/DC/USEPA/US
To: Adora Andy/DC/USEPA/US@EPA

Date: 11/12/2009 12:24 PM

Subject: Re: BAYOU BUZZ: EPA Chief Lisa Jackson, New Orleans Black Women Honored

The P is for PEREZ!:)

----- Original Message -----From: Adora Andy

Sent: 11/12/2009 12:15 PM EST

To: Richard Windsor; Seth Oster; Allyn Brooks-LaSure; Diane Thompson; Bob Sussman; Bob Perciasepe

Cc: Betsaida Alcantara; Brendan Gilfillan; Michael Moats

Subject: BAYOU BUZZ: EPA Chief Lisa Jackson, New Orleans Black Women Honored

BAYOUBUZZ.COM

EPA Chief Lisa Jackson, New Orleans Black Women Honored

NEW ORLEANS - The National Coalition of 100 Black Women Greater New Orleans Chapter, Incorporated will pay tribute to City Councilmember Cynthia Willard- Lewis, State Senator Cheryl Gray Evans, and United States EPA Administrator Lisa Perez Jackson during its 11th Annual Torchbearer's Awards Gala Celebrating African American Women in Politics.

The Torchbearer's Awards Gala will be held on Saturday, November 14, 2009 from 7:00 p.m. - 10:00 p.m. at the Louisiana Artworks Building located at 725 Howard Avenue, New Orleans, Louisiana. The cost of the benefit is \$50 per person. As part of the gala, the group will host a silent auction. Proceeds from the auction will be used to fund its scholarship awards and community service programs.

As EPA's Administrator, Lisa P. Jackson leads a staff of approximately 18,000 professionals dedicated to protecting the public health and environment of all Americans. She was nominated to lead the Agency by President Barack Obama on December 15, 2008 and confirmed by the Senate on January 23, 2009. She is the first African American to serve in that position.

Cynthia Willard-Lewis currently serves as District "E" Councilmember. Willard-Lewis is a former Louisiana State Representative and previously worked as an Administrative Assistant and then Bureau Chief in the Housing Division of the City of New Orleans. She has been honored with many awards . . . , She was an honor graduate of Xavier University where she received the University's Gold Medal and Service Awards. As a member of Zeta Phi Beta Sorority, she began her service to the community.

Cheryl Artise Gray Evans is a 1990 graduate of Stanford University and a 1993 graduate of Tulane University Law School. In November of 2003, Ms. Gray was elected to serve the people of District 98 in the Louisiana House of Representatives. In November of 2007, Ms. Gray was elected to serve the people of District 5 in the Louisiana State Senate. She serves Vice-Chairman of the Local and Municipal Affairs Committee. Senator Gray also serves on the Environmental Quality, Health and Welfare, and Revenue and Fiscal Affairs committees. Senator Gray currently serves as Parliamentarian of the Women's Caucus.

Adora Andy Press Secretary U.S. Environmental Protection Agency Office of Public Affairs 202-564-2715 andy.adora@epa.gov







DRAFT - - NACEPT FY2010-2011 Potential Topics

The following potential NACEPT FY2010-2011 topics were discussed at the September 8, 2009, meeting with the Acting Deputy Administrator, the Chief of Staff, and the Senior Policy Counsel:

Vulnerable Populations

NACEPT can provide advice on how EPA can best protect vulnerable populations and can identify ways that EPA can better coordinate its programs serving them.

Water Quality/Non-Point Sources

NACEPT can examine how EPA should move forward with improving and maintaining water quality related to non-point sources. The Council can review EPA's past efforts and make recommendations about what the Agency can do in the future.

Climate Change/Low-Carbon Economy

NACEPT can assist the Agency by providing recommendations on how EPA could help move society toward a low-carbon economy.

Climate Change/Adaptation

The need for adaptation may be increased by growing populations in areas vulnerable to extreme events. NACEPT can help identify an appropriate role for EPA given its regulatory and statutory mandates.

Global Issues

NACEPT can help identify areas where EPA can play a constructive role internationally where the political boundaries of nations cross natural boundaries such as watersheds, habitats, and airsheds.

Green Jobs/Sustainable Communities

EPA has joined the Partnership for Sustainable Communities with the U.S. Department of Housing and Urban Development and the U.S. Department of Transportation to help improve access to affordable housing, more transportation options, and lower transportation costs while protecting the environment in communities nationwide. NACEPT could identify EPA's role related to the creation of green jobs and/or sustainable communities.

State Oversight

NACEPT can examine EPA's oversight relationships with state and local governments, and can develop recommendations on how they can be made more efficient and effective, particularly in light of current resource constraints at all levels of government.

Workforce Issues

NACEPT can help identify the skills that will be needed in EPA's future workforce, and the steps that the Agency should be taking now to develop, train, and recruit the employees it must have to fulfill its mandates.



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY WASHINGTON, D.C. 20460

OCT 2 3 2009

<u>MEMORANDUM</u>

Office of Cooprative Environmental Management

SUBJECT:

National Advisory Council for Environmental Policy and Technology

FROM:

Rafael DeLeon.

Director

TO:

Diane Thompson

Chief of Staff

The National Advisory Council for Environmental Policy and Technology ("NACEPT" or "Council") provides independent advice to the EPA Administrator on a broad spectrum of environmental policy, technology, and management issues. The Council consists of a balanced panel of outside advisors who represent diverse points of views from academia, business, non-governmental organizations, and local, state, and tribal governments.

NACEPT continues to be an important source of advice and recommendations for EPA. Given its broad mandate, NACEPT has the ability to integrate advice across disciplines, program areas, and multiple levels of governments. The Council's advice in cross-cutting areas such as biofuels, environmental indicators, information access, environmental technology, and venture capital has helped inform and influence recent EPA actions and programs.

We are in the process of developing NACEPT's agenda. To date, my staff has met with program office staff to identify issues and topics for NACEPT to consider. Additionally, both the Administrator, in a July 7, 2009 memo, and the Acting Deputy Administrator, in an August 12, 2009 memo, have canvassed the senior leadership as to policy and science issues in their areas appropriate for consideration by the various committees, including NACEPT. As a result of these efforts, we have developed the attached list of potential topics for the Council (see attachment).

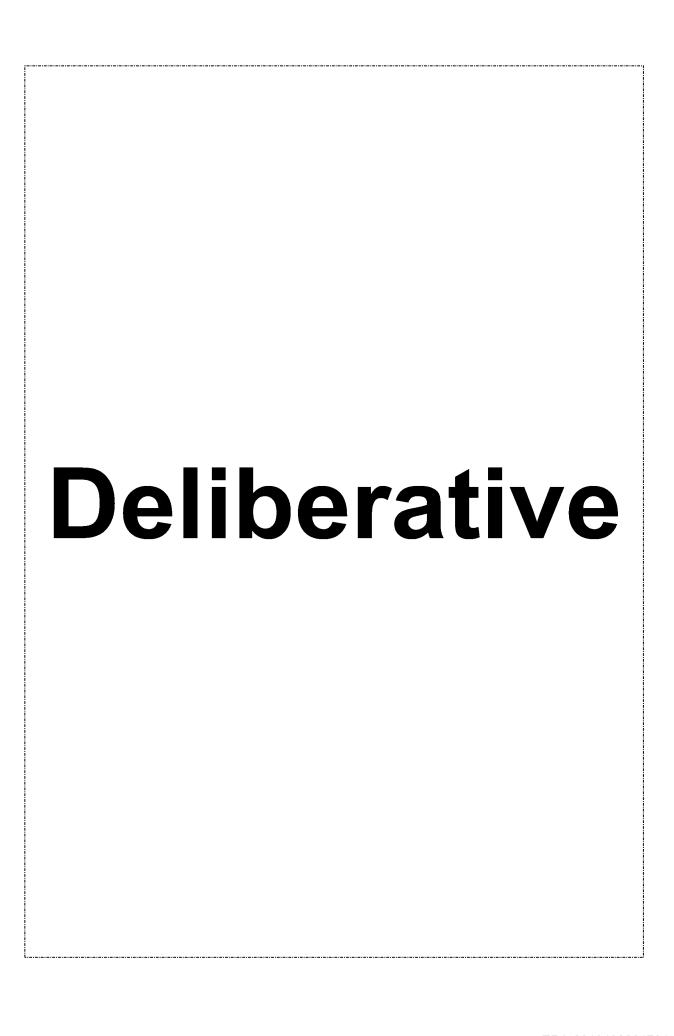
We would appreciate your and the senior leadership's input in identifying the top two or three issues for NACEPT to address. Once these topics are identified, we will work with the appropriate program office staffs to develop detailed charges. Thank you for your time and consideration. We look forward to having a robust agenda that aligns with the Administrator's priorities.

Attachment

U.S. EPA Region III West Virginia Department of Environmental Protection Senior Leadership Meeting Summary October 15, 2009

West Virginia Department of Environmental Protection Meeting location: Headquarters, 601 57th Street, S.E., Charleston, WV 25304 Deliberative













Doomsday Scenarios

Deliberative

Browner

Deliberative

"Energy Tax"

Deliberative

Inspector General

Deliberative

Market Oversight

Deliberative

CBO Director Elmendorf's Recent Testimony in the Senate Energy Committee

Major Groups that Endorsed H.R. 2454 (as of 6/25/09)

Center on Budget and Policy Priorities

Consumers Union

National Consumers League

Austin Energy

Calpine

Constellation Energy

Dow Chemical Company

Duke Energy

Entergy

Exelon

Florida Energy Company (FPL) Group

General Electric Company

National Grid

NRG Energy Inc.

PG&E Corporation

PNM Resources

Alliance for Climate Protection

American Rivers

Audubon Committee

Ceres

Climate Communities Executive Committee

Climate Solutions

Defenders of Wildlife

Environment America

Environmental Defense Fund

Environmental Law & Policy Center

Environmental Working Group

Environmental Defense Fund

Fresh Energy

Interfaith Power and Light

League of Conservation Voters

League of Women Voters of the United States

National Audubon Society

National Hispanic Environmental Council

National Parks Conservation Association

Natural Resources Defense Council

National Wildlife Federation

Pew Center on Global Climate Change

Pew Environment Group

Sierra Club

Southern Alliance for Clean Energy

Southern Environmental Law Center

The Nature Conservancy

The Wilderness Society

Union of Concerned Scientists

World Resources Institute

World Wildlife Fund

Blue Green Alliance (partnerships included

below)

Building and Construction Trades Department, AFLCIO

Communications Workers of America

Laborers' International Union of North

America

Service Employees International Union

United Steelworkers

Utility Workers Union of America

Applied Materials

Avista

Austin Energy

AWEA - Wind Energy Industry

Blacksmiths

Business Council for Sustainable Energy

Clean Economy Network

The Clean Energy Group

Clif Bar

DuPont

eBay

Forgers and Helpers

Gap HP

International Brotherhood of Boilermakers Iron Ship Builders

Levi Strauss

National Association of Clean Air Agencies

National Venture Capital Association

Nike

Starbucks

Sun Microsystems

Symantec

American Lung Association

American Public Health Association

Association of State and Territorial Health

Officials

Center for American Progress

Hip Hop Caucus

League of Women Voters

National Association of County and City Health

Officials

National Council of Churches

National Environmental Health Association

National League of Cities

United States Conference of Catholic Bishops

Vote Vets

Examples of the Obama Administration's Commitment to Transparency

White House releases the President and Vice President's tax returns (April 2009)

White House posts President and Vice President's financial disclosure forms online (May 2009)

White House posts salaries for White House staff in online, searchable database (July 2009)

White House announces historic new policy to voluntarily disclose White House visitor access records (September 2009)

President issues Executive Order reforming the process for releasing Presidential Records (January 2009)

White House commits to publishing all waivers under the President's Executive Order on Ethics (January 2009)

Recovery.gov launches to enable the American people to track how the Recovery Act money is being spent (February 2009)

White House streams all five break-out sessions of Health Care Forum at Whitehouse.gov (March 2009)

Financialstability.gov launches to bring transparency and clarity to the complex problems in the financial system (March 2009)

White House provides easy, online access to Executive Branch personnel financial disclosure reports (SF-278s) (April 2009)

U.S. Government Printing Office launches new, online federal digital system to increase public access to archived Government information (April 2009)

The Federal Aviation Administration makes the "Bird Strike" database available to the public (April 2009)

The Council of Chief Information Officers launch Data.gov, a citizen-friendly platform that provides access to Federal datasets (May 2009)

President announces that the U.S. Citizenship and Immigration Services Office will increase transparency by allowing applicants to get updates on the status of their applications via e-mail and text message and online. (June 2009)

Chief Information Officer launches "IT Dashboard," a new, one-stop clearinghouse of information that allows anyone with a web browser to track federal IT initiatives and hold the government accountable for progress and results (July 2009)

The Departments of Agriculture and Commerce launch BroadbandUSA.gov, a streamlined online application for broadband initiatives under the Recovery Act. Broadband USA includes a

mapping tool that will show the geographic areas targeted by proposed projects and allow others to submit information regarding existing service (July 2009)

White House webcasts meeting of the President's Council of Advisors on Science and Technology Policy (August 2009)

EPA SENIOR LEADERSHIP TEAM STRATEGIC RETREAT

30-31 October 2009

RETREAT OBJECTIVES

- Create Shared and Aligned Vision
- Work on Team Building
- Solicit Team Input on Strategic
 Themes
- Develop Our Priorities
- Discuss and frame Implementation Strategies

RETREAT AGENDA

 Welcome—Charge to Team 	Lisa
	Bob
Artifacts/Icebreaker	All
Agenda/Ground Rules	Jill
Lunch	All
Good to Great	All
Survey Results	Jill
 Team Refines Values, Vision, Strategies 	All
End Friday—Homework	Jill
Goals Prioritization	All
Implementation Planning	All
Communication Planning	All
Lunch/Next Steps	All
	3

EPA-0013430001735-0003

ICEBREAKER

State your name and tell everyone

- One major attribute you bring to the team
- Share the artifact you brought that demonstrates the legacy you wish to leave as a result of your time at EPA.
- No more than 4 minutes each.

RETREAT GROUND RULES

Be fully presentlisten
Respect time limits
Participate actively and experiment
Be constructive in your feedback
Respect each other's confidentiality
Have fun and learn
•••
•••

LUNCH

GOOD TO GREAT— AND THE SOCIAL SECTORS

- 1. Break into 4 small groups of 6 each
- 2. Discuss the Monograph—for 35 minutes
 - Which concepts appealed to you?
 - Which concepts apply to your team and its impact on EPA?
 - Which GtoG concepts, if any, should your EPA Senior Leadership Team adopt/adapt?
- 3. Each team reports its insights (5 min each)

SURVEY RESULTS---1

SURVEY RESULTS 2

Deliberative

EPA-0013430001735-0009

SURVEY RESULTS 3

What do you see in the survey results Narratives that is important?

VALUES IDENTIFICATION

Deliberative

Value statements are grounded in values and define how people want to behave with each other in the organization. They are statements about how the organization will value customers, suppliers, and the internal community. Value statements describe actions that are the living enactment of the fundamental values held by most individuals within the organization

VALUES REFINEMENT

At tables of 8, address for 20 minutes:

- What is missing?
- What should be changed?
- How these Values can shape behavior, action, strategy, policy, priorities within the team and beyond the Senior Leadership

Team?

Each table shares their recommendations—3 minutes each.

TEAM VISION— 3-YEAR

VISION REFINEMENT

Vision is a statement about what the team/organization wants to become. The vision should resonate with all members of the team/organization and help them feel proud, excited, and part of something much bigger than themselves. A vision should stretch the team/organization's capabilities and image of itself. It gives shape and direction to the future

Small Group Work for 20 minutes—
What do you think of the Vision?
What would make it better – put
small post-its on larger post-it charts
Each group briefs for 3 minutes

ADMINISTRATOR'S STRATEGIC FOCUS

Deliberative

ROUND ONE—STRATEGY/PRIORITY REFINEMENT—30 MIN—4 MIN RPT.

Four Tables—1 Scribe @ Table

Deliberative

Rove Tables and Discuss Enabling Actions
Scribes Stay in Place

ROUND TWO—STRATEGY/PRIORITY REFINEMENT—30 MIN—4 MIN RPT.

Four Tables—1 Scribe @ Table

Deliberative

Rove Tables and Discuss Enabling Actions
Scribes Stay in Place

ADJOURN -- HOMEWORK

Talk with colleagues and learn an interesting attribute and be prepared to share it in the morning check-in (Icebreaker)

Scribes repackage (cluster for ease of prioritizing)

Breakfast 8-9 tomorrow

Convene 9 with each introducing a colleague and sharing for 1 min @

AGENDA—SATURDAY 31 OCTOBER

Check-in/Introduce Colleagues		A
Goals/Action Prioritization		A
Implementation Planning	All	
Communication Planning	All	
Lunch/Next Steps	All	

CHECK^{**}IN

Introduce a colleague to the group focusing on an interesting attribute.

1 minute each

SCRIBES FOR EACH STRATEGIC FOCUS AREA POST THEIR ACTION ITEMS

Scribes explain their simplified, menus of priorities/actions 3 minutes each

Participants dot vote—4 votes for top initiatives in each strategic focus area.

Audit teams count votes and report.

IMPLEMENTATION PLANNING

Four Groups each work 2
Strategic Focus areas.
Developing the next steps to implement the top priority initiatives in each area. 40 minutes.

Attention to Team

Members Roles and integrating work into Agency
Each group reports out for 5 minutes.

IMPLEMENTATION PLANNING TEAMS —4 GROUPS

- What next steps (structures/roles and agreements) to implement today's recommendations?
- Steps for further refinement
- Who should do what, with whom, by when, to what degree of detail . . .

40 Minutes to Plan 5 Minutes to Report

COMMUNICATION PLANNING- 30 MINUTES

- Who do we tell what about our retreat, our agreements?
- What are our messages?
- Who is in charge of this communication?

LUNCH AND CLOSING COMMENTS BY ADMINISTRATOR TO INCLUDE NEXT STEPS

ADJOURN

■ What became clear to me?

2. What would it take to improve our EPA Senior Leadership team's strategic alignment? Deliberative

3. The Administrator's strategic focus includes: Reform chemical management legislation and practice Action for climate protection and clean energy Improve transparency in our work Protect the health of our children Improve community health and environmental protection Improve the health of our nations water Broaden the conversation on environmentalism to communities with high stakes and little voice Work for Environmental Justice With these strategic areas in mind, list 2 to 4 specific actions, thinking both about the overall team and your own area, to assure success and create a legacy we will be proud of?

Deliberative

4. List three key characteristics of our current team culture Deliberative

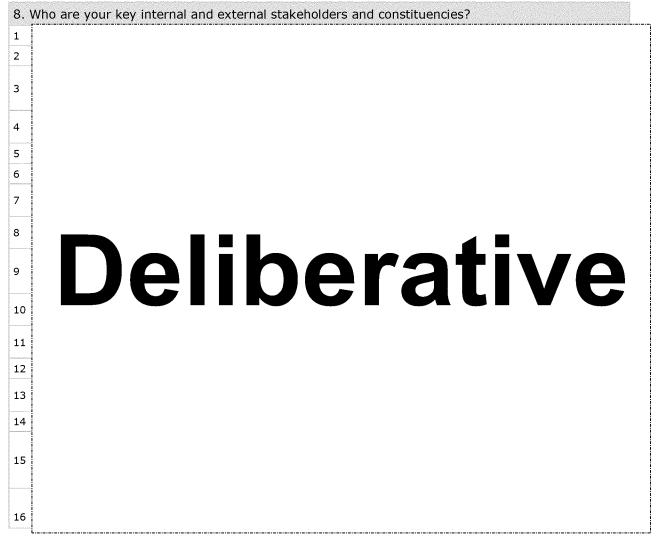
Deliberative

5. While we are in the early stages of team building for our EPA Senior Leadership team, and thinking of how you currently see it working, identify two things we could do to create the team culture you would desire.

Deliberative

7. What would it take to make our roles on the EPA Leadership team clear and fit together well?





Deliberative

10. What would it take to improve the engagement of our stakeholders and constituencies?

1 2 3 4 5 6 6 7 7 8 9 9 10 Deliberative

11 12 13 14 15 16

12. What would it take to improve the way in which we on the EPA Senior Leadership team approach our work?

Deliberative

Deliberative

9

15 16

14

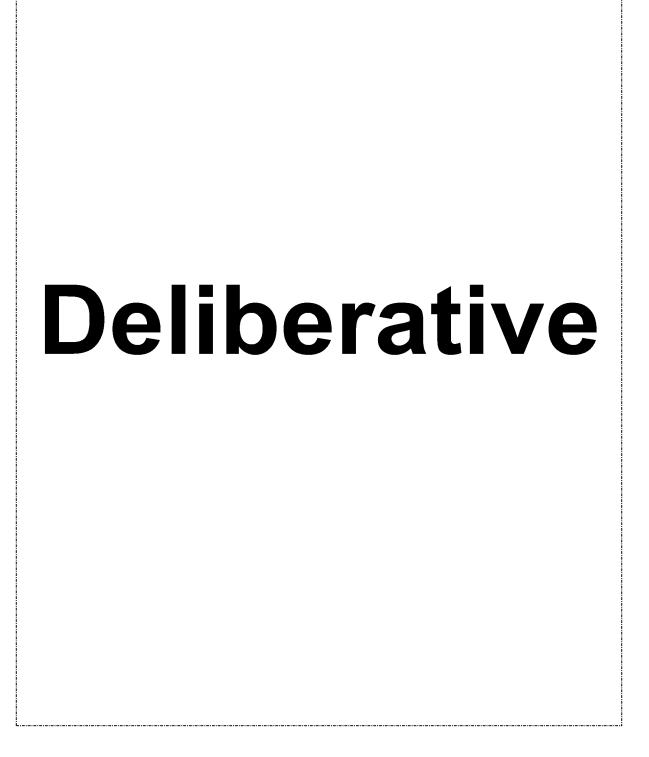
21. What values currently characterize the decisions and behavior of the EPA Senior Leadership team?

1
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12
13

26. If the topic you wished to recommend was not listed in the drop-down menu above, please use the text box below to state your recommendation.

MEMORANDUM OF COOPERATION BETWEEN THE NATIONAL DEVELOPMENT AND REFORM COMMISSION OF THE PEOPLE'S REPUBLIC OF CHINA AND THE ENVIRONMENTAL PROTECTION AGENCY OF THE UNITED STATES OF AMERICA TO BUILD CAPACITY TO ADDRESS CLIMATE CHANGE





Deliberative

Signed November____, 2009, in duplicate in the English and Chinese languages, both texts being equally authentic.

FOR THE NATIONAL DEVELOPMENT

FOR

THE ENVIRONMENTAL PROTECTION

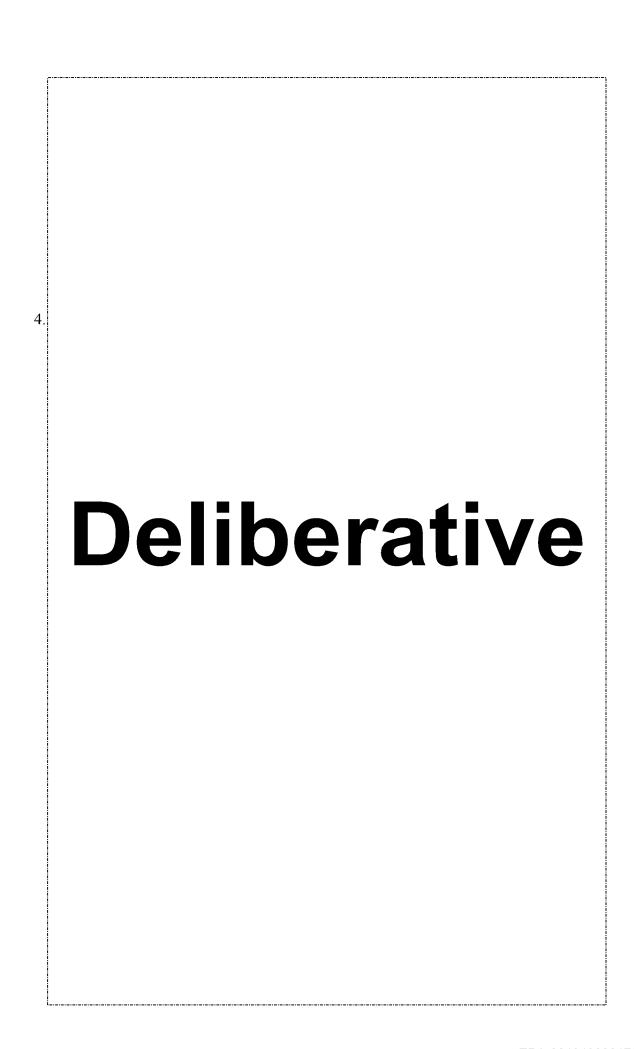
AGENCY

AND REFORM COMMISSION OF THE

OF

THE UNITED STATES OF AMERICA:

PEOPLE'S REPUBLIC OF CHINA:



5. 6. 7. * Deliberative

Deliberative

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DRAFT/DELIBERATIVE PROCESS/DO NOT DISCLOSE





Deliberative

MEMORANDUM OF COOPERATION BETWEEN THE NATIONAL DEVELOPMENT AND REFORM COMMISSION OF THE PEOPLE'S REPUBLIC OF CHINA AND THE ENVIRONMENTAL PROTECTION AGENCY OF THE UNITED STATES OF AMERICA TO BUILD CAPACITY TO ADDRESS CLIMATE CHANGE

Deliberative





Deliberative

Signed November____, 2009, in duplicate in the English and Chinese languages, both texts being equally authentic.

FOR THE NATIONAL DEVELOPMENT

FOR

THE ENVIRONMENTAL PROTECTION

AGENCY

AND REFORM COMMISSION OF THE

OF

THE UNITED STATES OF AMERICA:

PEOPLE'S REPUBLIC OF CHINA:



Healthy Homes

November 10, 2009

1

EPA-0013430001741-0001

Objectives

- Promote an integrated and comprehensive public/private "healthy homes" initiative
- Build on existing programs that address healthy homes issues such as lead paint risk reduction and asthma and radon outreach campaigns
- Respond to concerns about potential impacts of improperly performed energy retrofits on the health of children and adults
- Identify actions to leverage healthy home and energy efficiency opportunities

Homes are complex systems:

- People
 - □ Purchasing decisions
 - □ Practices
- Many different types of homes
 - □ Single family
 - □ Multi-family
 - ☐ Manufactured homes (modular, trailers)
- Many interconnected systems that influence contaminant levels, actual exposure of individuals
 - Legacy of toxic building materials
 - Changes in the building envelope, HVAC and other systems can alter the home environment in subtle and unexpected ways

Key influences of the home environment on health

Conditions in and around the home

 Examples: radon levels, deteriorating lead paint, moisture and mold problems pests, condition of combustion appliances (CO))
Day-to-day occupant practices and purchasing decisions
□ Examples: smoking, use of pesticides and cleaning products, maintenance
Individual susceptibility
 Vulnerable populations (children, elderly, pre-existing conditions such as asthma), socio-economic disparities
Renovation and repair activities:
□ Disturb existing hazards (lead, asbestos, mold)
□ New materials brought into the home
☐ Bring in products with high levels of chemical emissions (e.g., formaldehyde)
New construction
☐ Many new products that may off-gas chemicals (e.g., formaldehyde)
□ Tight buildings require adequate ventilation
☐ Moisture barriers must be properly installed
Energy retrofits
☐ May disturb existing hazards (e.g., lead paint, fibrous insulation)
□ Tightening homes must be accompanied by adequate ventilation

Consensus attributes of Healthy Homes

Free of health risks from hazardous contaminants
 Tobacco smoke, radon, carbon monoxide, lead, asbestos, formaldehyde and other chemicals (pesticides, cleaners, paints, sealants, other consumer products), asthmatiggers (mold and other biologicals, secondhand smoke, some chemicals)
Well-ventilated
 Most important when new sources are brought into the home or when many consumer products are used (e.g., pesticides)
Dry
No uncontrolled moisture that can lead to mold, support pests, or result in structural

- failure

 Clean
 - □ Dust, allergens/asthma triggers, pest food sources kept to a minimum
- Pest-free
 - □ Points of pest entry sealed, food and water sources eliminated, pesticide use minimized
- Safe
 - □ Fire safety, combustion safety (CO), slips and falls, poisoning prevention, other injuries
- Well maintained
 - □ HVAC system inspected annually, energy efficiency features maintained, minor structural repairs, plumbing

Formaldehyde

☐ Increasing ventilation

Pressed wood products are major source inside homes
 Pressed wood products (e.g., particleboard, fiberboard, and plywood) are made with urea formaldehyde resins
Factors that effect the concentration in indoor air:
 Quantity of pressed wood products or furniture
 Percentage of the building materials that are pressed wood products
□ Temperature
□ Humidity
□ Ventilation
and in conventional homes that have low air exchange rates
 A study sponsored by the California Air Resources Board found a quarter of conventional California homes evaluated had elevated levels of formaldehyde
Lower levels can be achieved by:
 Using products and materials made without urea formaldehyde resins (pressed wood, etc.)
 Maintaining moderate temperature and control indoor humidity

Eye, nose, and throat irritant and a probable human carcinogen

Health and Cost Implications

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- About 38 million homes contain lead paint, and 24 million households face significant lead-based paint hazards
- A 2002 study estimates that childhood lead poisoning costs Americans approximately \$43.4 billion annually, primarily in lost wages and lifetime earning power (also lowered IQ, increased learning & behavioral issues)

Pests

- significant role in triggering asthma attacks and allergies.
 - 69% of inner city children are allergic to cockroaches and 33% are allergic to rodents

Moisture

~21% of asthma cases in the U.S. are linked to dampness and mold, at an annual cost of \$3.5 billion

Carbon Monoxide

□ Each year, household exposure to CO results in more than 300 deaths and approximately 9,600 emergency department visits

Radon

□ Exposure to radon gas leads to approximately 20,000 annual lung cancer deaths

If it's not healthy, it's not green

- "Green" often refers to impact human activities have on the environment (e.g., energy, waste, climate, air, water, and land resource impacts)
 - Also often called sustainable or environmentallyfriendly
- "Healthy" generally refers to people
- Concepts need to be fully integrated
- Energy retrofit intersection with healthy home issues a good example

Energy Efficiency Retrofits Can Affect Indoor Environments (Examples)

Retrofit Activity	Concern	Corrective Actions	
Replacing windows, old insulation, or flooring	Disturbing lead paint/dust , asbestos, vermiculite, other particulates	vermiculite, other address lead issues reduce deferrals (i.e.,	
Air-sealing (w/o controlled ventilation) (Controlled ventilation includes mechanical ventilation such as ENERGYSTAR ventilation fan or heat recovery ventilator)	Increased pollutant levels from materials, furniture, & occupants (i.e., VOC's, formaldehyde, combustion gases, asthma triggers)	Expand funding to allow installation and testing of mechanical (i.e., controlled) ventilation systems.	
	House pressure changes, leading to "back-drafting" of combustion gases (i.e., CO, PM, NOx)	Combustion testing protocols (in place)	
Adding insulation (w/o controlled ventilation)	Condensation on interior surfaces, leading to mold	Expand funding for ventilation systems (see above).	
Replacing old heating equipment (w/o controlled ventilation)	House pressure balance changes, leading to moisture problems (i.e., mold)	Expand funding for ventilation systems (see above).	

Worker Training: Lead Renovation and Repair Program (RRP) Certification

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teach lead-safe work practices for use in existing trades (renovation, repair, painting, plumbing, electrical, weatherization, etc.)

Scope

□ 1-day course, including hands-on time, given by EPA-accredited trainers, available nationwide

Contents

□ lead-safe set-up and clean-up, prohibitions on specific unsafe work practices, training and oversight of crews, resident education

Impacts

□ Trainees are taught to use practices demonstrated to minimize lead contamination resulting from common home repairs. EPA certification is automatic upon successful completion.

Successes

 85 accredited trainers (expect 150 by end of year), over 2000 trained and certified "renovators" (expect almost 250,000 in first year)

DOE Implementation

DOE requires all weatherization work using grant funds to be done using certified renovators using lead-safe work practices, as required by EPA. Grant funds may be used for training. DOE is actively pursuing training opportunities; 400 contractors were trained during a DOE grantee conference this past summer.

Opportunities to enhance energy efficiency programs to address healthy homes

Develop improved guidance and standards to encourage optimum energy efficiency and integrated healthy home improvements

- Weatherization Assistance Programs
 - ☐ Allow funding of mechanical ventilation systems to improve indoor air
 - Allows tighter homes
 - Reduces VOC, moisture and combustion gas concerns
 - □ Modify State WAP guidance to incorporate latest ventilation standards
- Middle Class/Recovery through Retrofit
 - Develop improved guidance and standards to encourage optimum energy efficiency and integrated healthy home improvements
 - □ Require compliance with latest ventilation standards

Surgeon General's Call to Action

Goal is to achieve the greatest possible public health impact and reduce disparities in the availability of healthy, safe, affordable, accessible, and environmentally friendly homes

- Ensure Healthy, Safe, Affordable and Accessible Homes
 - □ A healthy, safe, affordable and accessible home supports' residents' fundamental physical and psychological needs and protects them from illness and injury
- Increase Public Awareness and Promote Health Literacy
 - Improve the public's understanding of the connection between their home and health
- Conduct Healthy Homes Research
 - Significant research gaps remain that need to be addressed.
- Translate Research into Practice and Policy
 - □ To improve human health, research discoveries must be translated into practical applications.

Many Healthy Home Assets In Place

- EPA
 - □ National Information Campaigns on Asthma, Radon, Lead abatement and renovation certification, pesticides, drinking water
 - ☐ Indoor air quality new home label (integrated with ENERGYSTAR Homes)
- National Center for Healthy Housing
 - Partially funded by HUD, EPA, CDC
 - Extensive materials
 - Healthy homes practitioner training and credential
- Healthy Homes Partnership
 - □ Funded by USDA/HUD
- Council on Foundations Green and Healthy Homes Initiative (GHHI)





Other Healthy Home Activity

- Healthy Homes Work Group formed in January 2009
 - □ Members include EPA, HUD, CDC, DOE, NIST, NIEHS, Office of the Surgeon General
 - □ Interagency Strategy for Action due for release in January 2010
- Healthy Housing Council Act Introduced in Sept., 2009 by Sen. Jack Reed (D-RI). Companion bill: HR 3793, introduced Oct., 2009 by Cong. Robert Brady (D-PA)

EPA Recommendations

Disaster Response and Schools

Establish White House Healthy Homes Brand
 Develop Federally-Recognized Principles and Criteria for a Healthy Home
 Leverage Opportunities to Communicate the Healthy Homes Message Within the Federal Government and to the Broader Public
 Support Enhanced Healthy Homes Training, Including Workforce Development
 Build Healthy Homes Component into Federal Energy Efficiency Programs
 Require Healthy Housing Inspections for Federally-Backed Mortgages
 Require Healthy Homes Screen for Trailers Utilized in

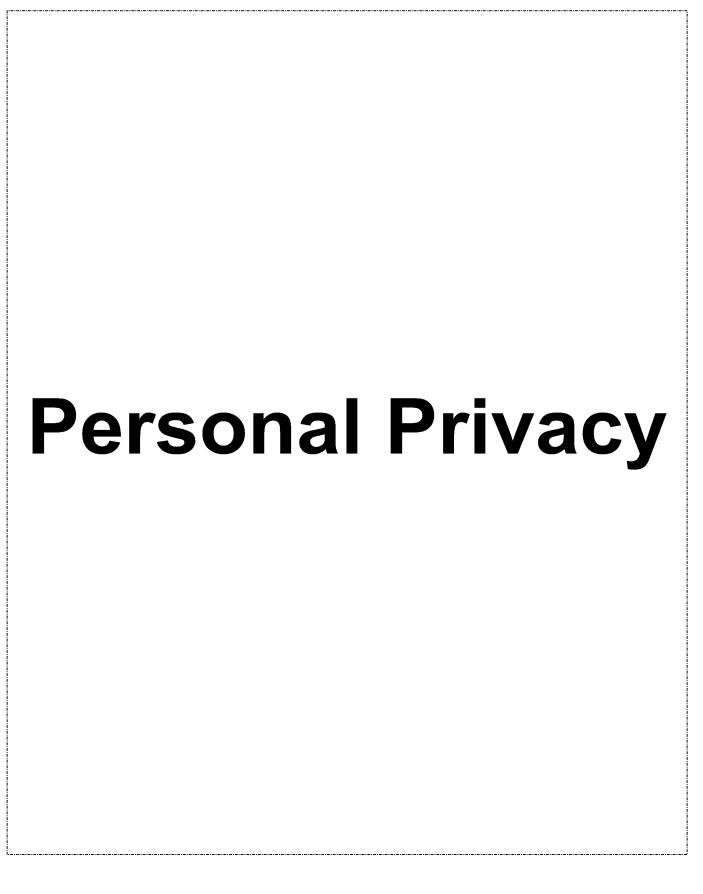
INDIDIVUALS RECOMMENDED TO BE CONSIDERD FOR EPA REGION 4 ADMINISTRATOR

BIOGRAPHICAL SKETCHES

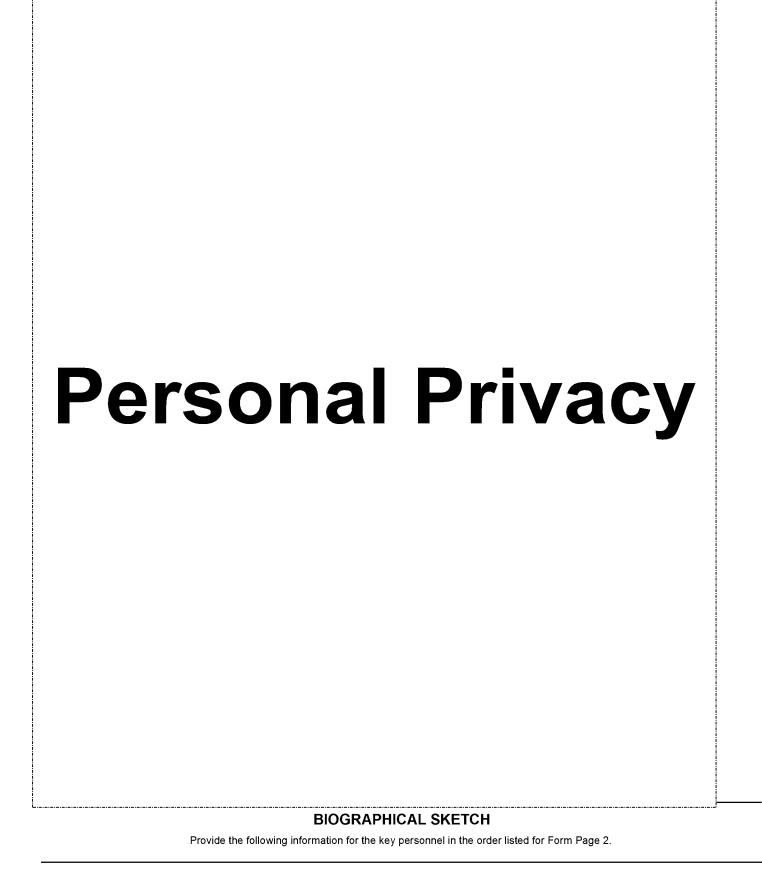
OUTSIDE OF REGION 4
Personal Privacy











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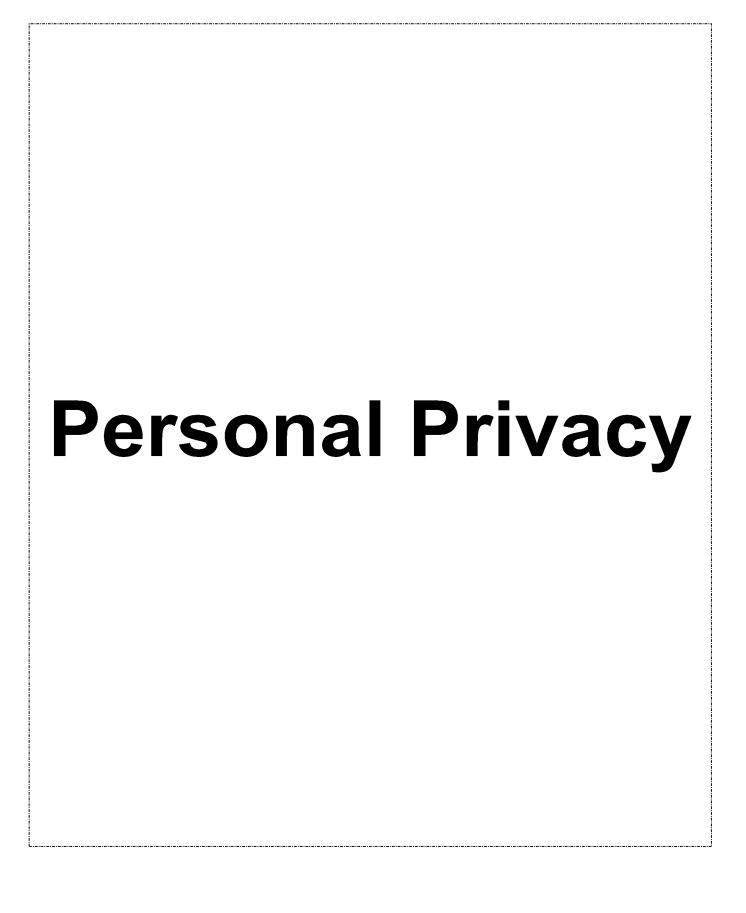
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A. Positions and Honors

Personal Privacy

B. Selected Publications

Personal Privacy









United States Senate

WASHINGTON, D. C. 20510

November 3, 2009

Administrator Lisa Jackson USEPA Ariel Rios Building 1200 Pennsylvania Avenue N.W. Washington, DC 20004

Dear Administrator Jackson:

I understand that your staff will be briefing the Senate Committee on Environment and Public Works today on the agency's assessment of S. 1733, the Kerry-Boxer bill. I assume the purpose of this briefing is three-fold: to allow EPA to explain why its work on S. 1733 provides enough detail for the committee to move forward with consideration of the bill; to allow EPA to explain that there are only minor differences between S. 1733 and H.R. 2454, the Waxman-Markey bill; and to allow EPA to explain why its analysis of Waxman-Markey addresses all of the concerns expressed by many of my colleagues and me.

I appreciate the Chairman's willingness to provide additional time to deliberate over EPA's work before proceeding to a markup. Additionally, I appreciate your staff providing the committee with an explanation of its work. However, I question the need for this briefing. The issue before us is not whether we understand EPA's 38-page discussion paper on S. 1733 and its current analysis of Waxman-Markey. Rather, the issue is that the committee lacks a full analysis, with modeling runs, of S. 1733. Having a briefing does nothing to change that.

The briefing is unnecessary for another reason: EPA has already agreed to do full modeling of the bill with inputs and assumptions that provide a more comprehensive and accurate picture of how it would affect our nation's economy, jobs, energy prices, and our energy security. As you are aware, our staffs negotiated together with EPA's modelers over several weeks to reach an agreement. Subsequently, on a bipartisan basis, we should be able to secure EPA's full analysis. No more negotiation is needed. In my view, should Chairman Boxer choose to give her consent, EPA can begin to work on this long-negotiated agreement immediately. Once the results are made public, I would be more than happy to release my hold on the nomination of Mr. Persciasepe to be Deputy Administrator of EPA.

As you know, EPA has agreed to modeling with the following inputs and assumptions:

- International action that lines up with the recent G8 agreement;
- A scenario that assumes that no international offsets will be available;

Letter to Administrator Jackson November 3, 2009 Page 2

- A scenario that assumes: (1) through 2050, neither nuclear power nor biomass power deploys any more, or any faster, than in the reference case; and (2) no CCS gets built until after 2030;
- A scenario that assumes both that no international offsets are available and (1) through 2050, neither nuclear power or biomass power deploys any more, or any faster, than in the reference case; and (2) no CCS gets built until after 2030;
- A scenario that imposes the IPM electricity-sector reductions on ADAGE and the resulting impacts on the overall emissions-allowance market; and
- A scenario that shows the impact of US policy on global greenhouse gas emissions and concentration levels.

Moreover, EPA has agreed that in future computer modeling analyses of climate legislation, the agency will include model scenarios that reflect potential constraints on the availability and deployment of clean energy technologies and the availability of offsets. Such information will provide for better informed policy debates and allow the United States Senate to more accurately formulate amendments that are consistent with our respective policy goals.

I appreciate your persistence and good faith in negotiation. It is my sincere hope that Senator Boxer will provide her consent and allow the time for you to go forward with the analysis we've agreed to so that the Environment and Public Works Committee, as well as the United States Senate is fully informed to debate this very important issue.

Sincerely.

George V. Volnovich

United States Senator

United States Senate

WASHINGTON, DC 20510

November 4, 2009

Honorable Lisa P. Jackson Administrator **Environmental Protection Agency** 1200 Pennsylvania Avenue, NW Room 3000 Washington, DC 20460

Dear Administrator Jackson:

On Monday, the Ranking Members of the Senate committees with jurisdiction over aspects of climate change legislation expressed their concern that the Senate Environment and Public Works (EPW) Committee is proceeding with a markup of S.1733 without a clear picture of the bill's impacts on our economy. Earlier this year, Senator Voinovich requested this information from your agency. We share the concerns of our colleagues and encourage you to expeditiously provide the information requested by Senator Voinovich and other Republicans.

As Senators interested in a bipartisan approach to addressing climate change and energy independence this Congress, we have a keen interest in ensuring that cost estimates, models, and other data critical to the legislative process be made available to members of Congress and the public in a timely manner. We cannot support legislation without this information.

Climate change legislation will likely impact every aspect of our economy. We are committed to an open process in which information is readily available to our colleagues and the public. These data will be critical to informing our constituents about the impact of any bill and developing constructive amendments to improve the legislation. It is our request that you run the models previously requested on S. 1733 and provide the results to the public prior to any action in EPW.

We thank you for your attention to this matter and look forward to working with you as the Senate develops climate change and energy independence legislation.

Sincerely

Lindsey O. Graham

lympia Snowe

Greg Policis

Judd Gregg

Cc: Senators Boxer, Inhofe, Murkowski, Lugar, Chambliss, Hutchison, Grassley, Voinovich